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**Nottingham
City Council**

Nottingham City Council Health and Adult Social Care Scrutiny Committee

Date: Thursday 23 January 2025

Time: 9:30am

Place: Ground Floor Committee Room - Loxley House, Station Street, Nottingham,
NG2 3NG

Councillors are requested to attend the above meeting to transact the following business

Director for Legal and Governance

Scrutiny and Audit Support Officer: Adrian Mann

Direct Dial: 0115 876 4353

- 1 Apologies for Absence**
- 2 Declarations of Interests**
- 3 Minutes** 3 - 8
Minutes of the meeting held on 19 December 2024, for confirmation
- 4 Nottinghamshire Healthcare NHS Foundation Trust - In-Patient Safety** To Follow
Report of the Statutory Scrutiny Officer
- 5 Coordinating Adult Social Care and Housing Services** 9 - 12
Report of the Statutory Scrutiny Officer
- 6 Work Programme** 13 - 22
Report of the Statutory Scrutiny Officer

If you need advice on declaring an interest in any item on the agenda, please contact the Scrutiny and Audit Support Officer shown above before the day of the meeting, if possible.

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Nottingham City Council

Health and Adult Social Care Scrutiny Committee

Minutes of the meeting held in the Ground Floor Committee Room - Loxley House, Station Street, Nottingham, NG2 3NG on 19 December 2024 from 9:31am to 11:15am

Membership

Present

Councillor Georgia Power (Chair)
Councillor Maria Joannou (Vice Chair)
Councillor Michael Edwards
Councillor Eunice Regan
Councillor Matt Shannon

Absent

Councillor Kirsty Jones
Councillor Sulcan Mahmood
Councillor Sajid Mohammed

Colleagues, partners and others in attendance

Sharon Kemp - Commissioner for Transformation
Councillor Pavlos Kotsonis - Executive Member for Adult Social Care and Health
Adrian Mann - Scrutiny and Audit Support Officer
Kate Morris - Scrutiny and Audit Support Officer
Vicky Murphy - Corporate Director for Adult Social Care and Health

36 Apologies for Absence

Councillor Kirsty Jones - caring responsibility
Councillor Sulcan Mahmood - work commitments
Councillor Sajid Mohammed - unwell

Sarah Collis - Chair, Healthwatch Nottingham and Nottinghamshire

37 Declarations of Interests

None

38 Minutes

The Committee confirmed the Minutes of the meeting held on 21 November 2024 as a correct record and they were signed by the Chair.

39 Adult Social Care Budget Proposals 2025-26

Councillor Pavlos Kotsonis, Executive Member for Adult Social Care and Health, and Vicky Murphy, Corporate Director for Adult Social Care and Health, presented a report on the proposed new efficiency-led savings and income proposals for Adult Social Care as part of the Council's upcoming 2025/26 Budget. The following points were raised:

- a) There are a number of proposals within the Adult Social Care that build on previous savings agreed as part of the Council's 2024/25 Budget. These new proposals are designed to streamline services to ensure that they are efficient, whilst reducing costs to the Council. There are clear focuses on early intervention and prevention in the community, the realignment of service pathways so that they are more straightforward, and the maximisation of grant funding from central Government and NHS England to achieve improved value for money.
- b) The demand for Adult Social Care services continues to rise across the city, along with the complexity of care needs. The Council aims to do as much as possible to support people in remaining independent whilst providing the appropriate levels of care and ensuring that needs are met. There will be a full review of intensive and high-cost care packages to ensure that provision remains appropriate to the need, with a key aim being to ensure that people can thrive. Engagement will be undertaken with Commissioning and Procurement colleagues to ensure that contracts are managed robustly so best value for money is achieved. There will be work done around Reablement services to improve outcomes for the people who use them and reduce the need for more intensive intervention on an ongoing basis.
- c) A review of the Direct Payments system will be carried out through dip-sampling to better understand where the full payment is not being used and where efficiencies can be made. However, no direct change to the policy for making Direct Payments is proposed at this time. There will also be a review of social care transport provision to ensure that a consistent, equitable and value for money service is provided. The review will be focused on individuals in receipt of mobility-related benefits and will consider how these could better meet a person's transport needs. This activity will take place alongside a cross-cutting review aimed to optimise the Council's internal vehicle fleet and reduce reliance on taxis, which has incurred an annual cost of £503,000.
- d) The 2025/26 Council Budget out for public consultation presents a range of cross-cutting proposals and the work to draw together delivery plans sits with the Council's overall Transformation Board. This activity is in its early stages and establishing how the cross-cutting action will impact on individual directorates is still in development. As a cross-cutting issue, there are a number of different 'front doors' to services across the Council. Adult Social Care is exploring how points of access to services could be streamlined and work is underway to look at how other Local Authorities have successfully introduced more efficient systems and learn from their experiences.

The Committee raised the following points in discussion:

- e) The Committee asked what engagement with partners had taken place during the development of the proposals, particularly other care providers such as the NHS Nottingham and Nottinghamshire Integrated Care Board (ICB) that were considering savings proposals of their own, and how the potential cumulative impact to the whole care system had been considered. It was explained that the Council engages closely with the ICB on discussions around budget setting proposals and the need for joined-up working. Activity is underway to consider an aligned way of working to ensure continued care. Weekly meetings continue to

take place to review cases and ensure that no one is left without the care that they need. Particular action was recently put underway to address the large number of people who are re-admitted to hospital within 48 hours of being discharged. The ICB and the Council will continue to work together through the budget process, acknowledging that the whole system is under significant pressure.

- f) The Committee asked what could be done to maximise the provision of care support through Direct Payments, as it had been shown that this was a more cost-effective way of delivering effective care provision. It was reported that it is an ambition of Adult Social Care to improve and extend the use of Direct Payments and the use of Personal Assistants, as this model has been shown to provide better care at reduced cost. However, there is a significant shortage of social care Personal Assistants, with the associated training process being fairly lengthy. This piece of work is yet to be started, but is currently being scoped.
- g) The Committee asked what work was being done to regularly review care packages and to increased joint working between Social Workers and Occupational Therapists, to ensure that care packages were in line with the need. It was set out that work is underway to increase strength-base practice within Social Worker teams, however, this is in the context of increasing service demand across the city. To help to mitigate this and ensure that the care package reviews are undertaken in a timely way, two independent companies have been engaged to do the review work, while also providing training to Social Workers in reviewing care packages. There is a significant push within Adult Social Care to ensure the right core service offer and achieve a position where there is not a need to rely on outside resources for care package review work.
- h) The Committee asked why 60% of people return to medical care within 48 hours of being discharged from hospital, and how effective processes of risk management were being put in place. It was explained that this figure was only established very recently, so work is underway to understand more around it and what it means locally, as well as how it compares nationally. Currently, around 60% of people discharged from hospital as medically fit (with a care package in place) return to hospital within 48 hours. As a result, clear engagement is needed with healthcare services to ensure that adequate integrated rehabilitation provision is in place for the most vulnerable people to reduce readmittance rates.
- i) The Committee asked how the review of Adult Social Care transport would be carried out, and what benchmarking work had been undertaken with other Local Authorities around social care transport policies and mobility payments. It was reported the transport review was designed to take place alongside a cross-cutting review of the overarching Corporate Transport Policy. The focus will be on people in receipt of mobility-related benefits like the Personal Independence Payments and exploring how to use the payments to achieve best value for money and promote independence. The cross cutting, corporate review will look at how to optimise the use of the internal vehicle fleet and reduce reliance on taxis, which are much more costly. Engagement is already underway on how other Local Authorities across the country have developed their social care transport policies and implemented more efficient ways of working. However, this work is still in its early stages and needs more time to develop.

- j) The Committee asked how ways of working at the strategic leadership level would change to respond to the need for significant transformation within Adult Social Care and monitor the transformation process. It was set out that significant savings needed to be made across Adult Social Care and that appropriate ways of working were in place at the strategic level to deliver these. Reporting and monitoring has changed in response to the challenges and new ways of working, to ensure effective performance management.
- k) The Committee asked what support was available for people to know what social care benefits they were entitled to and how best to access them. It was explained that Social Workers are very knowledgeable around signposting, helping and supporting services users in establishing what benefits they can access and how to apply for them, whether that is an application online or in person. There are also support staff within the Department for Work and Pensions who will help signpost people and show them to how to apply as a form of early intervention.
- l) The Committee noted that the Care Quality Commission had reported that consultation with social care service users and families could be improved and asked how the Council had engaged with these people around the new proposals. It was reported that, although not part of the wider public Council Budget consultation now underway, there will be direct consultation and engagement with both service users and social care staff, with public meetings taking place where appropriate. In January 2025, the Co-Production Community and Carers Board will be launched, which will be co-chaired by service users and developed in co-production with Nottingham people. This will also feed into commissioning activity and policy review.
- m) The Committee asked what plans there were to reinvest savings in the Adult Social Care service, and where the priority areas for this would be. It was set out that savings targets for 2023/24 and 2024/25 have not been met in full and so, even with reinvestment, overall savings targets have not yet been achieved. To meet these targets, it is essential that the Council invests in early intervention to reduce demand for later-stage and crisis services that are more intensive and costly. This is a national challenge and not unique to Nottingham, although the Council is in the highest quarter of Local Authority spend on Adult Social Care services.
- n) The Committee noted there were unrealised savings in previous Adult Social Care budget processes and asked whether the reasons for this had been reviewed. It was explained that one of the main contributing factors in the shortfall in achieving savings targets has been the significant increase in need, with further growing costs for commissioned services, while national funding levels have decreased. Adult Social Care is focused on ensuring an efficient core offer so that savings can be made across the service, and this approach is intended to ensure that other identified savings are deliverable. In 2023/24 and for some of 2024/25, the transformation programme across the Council was in its infancy. The savings that were due to be delivered as a result of transformation were delayed as the process was not as developed and mature as the savings programme required. Despite these delays, Adult Social Care found a number of mitigations to ensure that savings were made where possible as the Council's transformation process

develops, and that the strength-based practice continues to be established in all areas.

- o) The Committee asked how the Council assessed service need and how it would maintain equity of access if there was a shift to digital access in most cases. It was reported that, although digital 'front doors' to services will be created, the Council will not be removing access through other means, so if someone is unable to use digital means they will still be able to access services and signposting through more traditional methods. Data dashboards are being used to set out who needs Adult Social Care services and where they live in the city, which new casework tools in place to make greater use of the available data.
- p) The Committee asked whether the Council had taken learning from other Local Authorities around the use of Artificial Intelligence (AI) to support access to services. It was set out that work was being done to explore different systems and what could be done with AI to support a range of services such as translation, responding to Subject Access Requests and updating notes within systems. All of these could result in enabling more time for Council staff to focus on providing services directly. However, this work is in its infancy and will take time to develop.
- q) The Committee noted that, ultimately, there was not a significant level of information available at this time on the potential impacts on the Adult Social Care service of the cross-cutting Budget proposals currently out for public consultation, so it was not yet possible for these to be scrutinised effectively in terms of their likely impacts on service users, the risks to delivery or the potential mitigations.

The Chair thanked the Executive Member for Adult Social Care and Health and the Corporate Director for Adult Social Care and Health for attending the meeting to present the report and answer the Committee's questions.

Resolved:

- 1) To request that a summary is provided of all of the new Adult Social Care savings and income proposals not requiring public consultation, alongside the existing summary of the 'Review of Adult Social Care Transport' proposals, with any associated Equality Impact Assessments included.**
- 2) To request that further information is provided on the new approach to the delivery of Direct Payments, as this develops.**
- 3) To request that further information is provided on the Council's overarching Corporate Transport Policy in the context of how it will be used to support people with Adult Social Care needs.**
- 4) To request that further information is provided on how Personal Independence Payments in relation to mobility have been benchmarked against those of other Local Authorities.**
- 5) To request that further information is provided on how other Local Authorities have been developing the use of Artificial Intelligence to help improve access to and the delivery of services more efficiently.**

- 6) To request that further information is provided on how new data dashboards are being used to set out information relating to the delivery and performance of the Adult Social Care service in an accessible way.**
- 7) To recommend that Adult Social Care works as closely as possible with NHS partners in understanding the care needs and experiences of people to be discharged from hospital so that they can be supported effectively, to avoid any unmet needs resulting in them being rapidly readmitted to hospital following discharge.**
- 8) To recommend that a close partnership approach is taken by Adult Social Care with its healthcare partners on the effective identification and assessment of risk on a system-wide basis.**
- 9) To recommend that full consideration is given to how the Council as a whole can deliver early intervention action across its services so that people are able to access all available benefits and support as easily and as soon as possible, to prevent their care needs escalating unnecessarily.**
- 10) To recommend that full consideration is given to the reasons behind why the needs of people within the Adult Social Care service can escalate to a point of crisis, and how early intervention can be used effectively to mitigate against this.**

40 Work Programme

The Chair presented the Committee's current Work Programme for the 2024/25 municipal year.

The Committee noted the Work Programme.

**Health and Adult Social Care Scrutiny Committee
23 January 2025**

Coordinating Adult Social Care and Housing Services

Report of the Statutory Scrutiny Officer

1 Purpose

- 1.1 To scrutinise the development of an effective strategic approach to enable Adult Social Care and Housing Services to operate together in a coordinated way to ensure that vulnerable individuals and families receive appropriate housing and social care support.

2 Action required

- 2.1 The Committee is asked:

- 1) to make any comments or recommendations in response to the Executive Member for Adult Social Care and Health's report on the approach to the strategic oversight and co-ordination in place for complex housing cases involving social care needs; and
- 2) to consider whether any further scrutiny of the issue is required (and, if so, to identify the focus and timescales).

3 Background information

- 3.1 The Care Quality Commission, as an independent regulator, was given new responsibilities to assess how well Local Authorities are performing against their duties under Part 1 of the Care Act 2014. The CQC developed an associated assessment framework through co-production with partners, agencies and people with direct experience of using care and support services, which was piloted at five Local Authorities (including Nottingham City Council) to test its methodology and processes, and to identify any refinements required.
- 3.2 The Council's assessment was carried out from 11 May 2023, reviewing the 2022/23 period. The assessment results were published on 17 November 2023, with the CQC's indicative findings being that the Council's Adult Social Care services required improvement. The Committee reviewed the assessment outcomes as a whole at its meeting on 15 February 2024 and, following these discussions, considered that the Council's response to the challenges identified by the CQC relating specifically to housing and accommodation for individuals with complex needs should be considered further. These challenges included housing shortages impacting care delivery, an over-reliance on residential care and fragmented system pathways.

- 3.3 In response to the CQC's findings in this area, the Council implemented an Action Plan to address the main challenges, with key focuses on expanding supported housing options, developing a new Extra Care framework and creating a multi-disciplinary panel to improve coordination across services. The Action Plan was structured to reflect the CQC Assessment Framework, which comprised nine quality statements across four overall themes:
- working with people;
 - providing support;
 - how the Local Authority ensures safety within the system; and
 - leadership.
- 3.4 The Council is seeking to take steps to address the housing and accommodation needs of adults who require social care through joint work and collaboration to expand supported living options, enhance Extra Care services and improve coordination across Council departments. As a result, the Council is aiming to promote independence and reduce the reliance on residential care. Ongoing improvements, including an All-Age Accommodation Strategy, are intended to ensure that Nottingham's housing options are responsive to the needs of the most vulnerable residents, aligning with the recommendations of the CQC.
- 3.5 At its meetings on 24 October and 21 November 2024, the Committee discussed with both the Executive Member for Adult Social Care and Health and the Executive Member for Housing and Planning the approaches being taken to ensure that the right pathways were in place so that the most vulnerable people reached appropriate and sustainable accommodation where person-centred, wrap-around care could be delivered effectively; how meeting growing levels of complex needs was being planned for; developing provision in the wider market and how commissioned providers of Supported Living accommodation were managed; how the Council invested in and developed properties and the wider market for meeting the current and future social care needs of adults in the city (particularly in the context of the new 'Homes fit for the Future' Housing Strategy and the development of a new Homelessness Prevention Strategy); ensuring early intervention; achieving best value; and how effective leadership was being used to drive improvement and change.
- 3.6 Following these discussions, work has been carried out to establish a Complex Case Housing Board where both Adult's and Children's Social Care can engage with Housing Services on the strategic oversight and coordination of complex housing cases involving multiple Services to ensure that vulnerable individuals and families receive the appropriate housing and care support, and to promote collaboration and integrated working across different Council Services and agencies.
- 3.7 This item is directly relevant to the delivery of the 'Living Well in Our Communities', 'Better Housing' and 'Serving People Well' outcomes of the Strategic Council Plan and, in the context of the Council Improvement Plan, has impacts on all three aims to ensure a Council that delivers for Nottingham with a clear direction and purpose; is financially sustainable; and is well run with effective people, processes and systems.

4 List of attached information

4.1 [Report to follow]

5 Background papers, other than published works or those disclosing exempt or confidential information

5.1 None

6 Published documents referred to in compiling this report

6.1 [CQC Pilot Care Act Assessment](#)

6.2 Report to, and Minutes of, the Health and Adult Social Care Scrutiny Committee meetings held on:

- [15 February 2024](#)
- [24 October 2024](#)
- [21 November 2024](#)

7 Wards affected

7.1 All

8 Contact information

8.1 Adrian Mann, Scrutiny and Audit Support Officer
adrian.mann@nottinghamcity.gov.uk

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Health and Adult Social Care Scrutiny Committee 23 January 2025

Work Programme

Report of the Statutory Scrutiny Officer

1 Purpose

- 1.1 To review the Committee's current work programme for the 2024/25 municipal year, based on the issues identified by Committee members previously and any further suggestions arising from this meeting. Potential issues raised by Committee members are regularly scoped for scheduling in consultation with the Chair, the relevant senior officers and partners, and the Executive Members with the appropriate remit.

2 Action required

- 2.1 The Committee is asked:

- 1) to note its current work programme for the 2024/25 municipal year and make any needed amendments; and
- 2) to consider any further priority topics or issues for inclusion on the work programme.

3 Background information

- 3.1 The Committee sets and manages its own work programme for its Scrutiny activity. Business on the work programme must have a clear link to the Committee's roles and responsibilities, and it should be ensured that each item has set objectives and desired outcomes to achieve added value. Once business has been identified, the scheduling of items should be timely, sufficiently flexible so that issues that arise as the year progresses can be considered appropriately and reflect the resources available to support the Committee's work. It is recommended that there are a maximum of two substantive items scheduled for each Committee meeting, so that enough time can be given to consider them thoroughly.
- 3.2 The Committee's formal Terms of Reference are set out under Article 9 of the Council's Constitution, with it being established to:
- hold local decision-makers (including the Council's Executive for matters relating to Adult Social Care and Public Health, and the commissioners and providers of local NHS health services) to account for their decisions, actions, performance and management of risk;
 - review the existing policies and strategies of the Council and other local decision-makers where they impact on Adult Social Care and/or the health of Nottingham citizens;

- contribute to the development of new policies and strategies of the Council and other local decision-makers where they impact on Adult Social Care and/or the health of Nottingham citizens;
- explore any matters relating to Adult Social Care and/or health affecting Nottingham and/or its citizens;
- make reports and recommendations to the relevant local agencies with respect to the delivery of their functions (including the Council and its Executive, and the commissioners and providers of local NHS health services);
- exercise the Council's statutory role in scrutinising health services for Nottingham in accordance with the NHS Act 2006 (as amended) and associated regulations and guidance;
- be part of the accountability of the whole health system and engage with commissioners and providers of NHS health services and other relevant partners (such as the Care Quality Commission and Healthwatch); and
- review decisions made, but not yet implemented, by the Council's Executive, in accordance with the Call-In Procedure.

3.3 In addition to the powers held by all of the Council's Overview and Scrutiny bodies, the Committee also holds further powers and rights as part of its remit concerning health:

- to review any matter relating to the planning, provision and operation of NHS health services in the area;
- to require members of the Council's Executive and representatives of commissioners and providers of NHS and Public Health-funded services to provide information to the Committee, attend its meetings and answer questions posed;
- to invite other persons to attend meetings of the Committee to provide information and/or answer questions;
- to make recommendations and provide reports to relevant decision-makers, including the Council's Executive and commissioners of NHS and Public Health-funded services, on matters within their remits (the Council's Executive and commissioners of NHS and Public Health-funded services have a duty to respond in writing to such recommendations);
- to be consulted by commissioners of NHS and Public Health-funded services when there are proposals for substantial developments or variations to services, and to make comment on those proposals; and
- to request that the Secretary of State uses their powers to 'call in' proposals for health service reconfiguration if there are significant concerns about them that cannot be resolved locally, and to be consulted formally (alongside the local Healthwatch group) by the Secretary of State on how the powers of 'call in' might be implemented in relation to a given proposal if the Secretary of State is minded to use those powers.

4 The Strategic Council Plan 2024-27 and the Council Improvement Plan

4.1 The vision set out in the Strategic Council Plan (SCP) is that Nottingham will be known as a healthy, aspirational and thriving city, where people feel safe to live and work whatever their age, and an exciting, clean and welcoming place to

play, study and visit. Nottingham will be a city that is green and environmentally sustainable, with a strong commitment to fairness, equality and inclusivity. The SCP sets out ten high-level outcomes for Nottingham, and each outcomes has a number of priority activities and interventions to help deliver it within the four-year span of the SCP.

- 4.2 In addition, the Council Improvement Plan (CIP) establishes how the Council will respond to the significant governance and financial challenges that have led to the statutory intervention by Government Commissioners. The CIP represents the overarching framework that holds the Council's improvement activity together and is intended to address the challenges the Council faces while working towards achieving longer-term change to become an organisation that has a clear purpose and direction, is financially sustainable and is well run. Delivering the CIP is intended to provide assurance to citizens, councillors, officers, partners and the Commissioners that the Council is improving the way it operates to deliver, enable and influence better outcomes for Nottingham in the most effective, efficient and economical way. The CIP sets out three overall aims, with eleven Priority Programmes of Action.
- 4.3 As a result, when planning its work programme, the Committee should consider how an item relates to achieving both the Priority Programmes of Action within the CIP and the wider objectives of the SCP. In scrutinising topics at a meeting, the Committee should seek to investigate what Priority Programmes of Action the issue affects and how improvement is being delivered against these, as well as the progress made to date against the associated performance metrics and that there is a full understanding and effective management of risk.

5 List of attached information

- 5.1 Work Programme 2024/25

6 Background papers, other than published works or those disclosing exempt or confidential information

- 6.1 None

7 Published documents referred to in compiling this report

- 7.1 [The Council's Constitution](#) (Article 9 and Article 11)

- 7.2 [The Strategic Council Plan 2024-27](#)

- 7.3 [The Council Improvement Plan](#)

8 Wards affected

- 8.1 All

9 Contact information

- 9.1 Adrian Mann, Scrutiny and Audit Support Officer
adrian.mann@nottinghamcity.gov.uk

**Health and Adult Social Care Scrutiny Committee
Work Programme 2024/25**

Meeting	Items
13 June 2024	<ul style="list-style-type: none"> <li data-bbox="517 405 1554 475"> <p>• Appointment of the Vice Chair To appoint the Committee’s Vice Chair for the 2024/25 municipal year</p> <li data-bbox="517 517 1850 660"> <p>• Adult Social Care Single Integrated Delivery Plan 2024-28 To review the development and implementation of a Single Integrated Delivery Plan for the transformation of Adult Social Care services Executive Member: Adult Social Care and Health</p> <li data-bbox="517 702 1865 813"> <p>• Quality Accounts 2023-24 To note the Committee’s formal statements on the latest Quality Accounts of the major NHS providers delivering services in Nottingham</p> <li data-bbox="517 855 1872 999"> <p>• Work Programme 2024-25 and Activity Summary 2023-24 To agree the Committee’s work programme for the 2024/25 municipal year, and to note its activity and recommendations to the Council’s Executive (and the responses received), NHS commissioners and providers, and other partners during the 2023/24 municipal year</p> <li data-bbox="517 1040 1585 1110"> <p>• Future Meeting Dates To agree the Committee’s meeting dates for the 2024/25 municipal year</p>
11 July 2024	<ul style="list-style-type: none"> <li data-bbox="517 1192 1854 1372"> <p>• Co-Existing Substance Use and Mental Health Needs To review the services available to people with co-existing support needs in relation to both substance use and mental health Key Partner: Substance Use and Mental Health Pathway Development Group Executive Member: Adult Social Care and Health</p>

Meeting	Items
	<ul style="list-style-type: none"> <li data-bbox="517 272 1861 416"> <p>• Achieving Financial Sustainability in the NHS To consider proposals for changes to commissioned services to achieve a balanced budget within NHS organisations by the end of March 2026 Key Partner: NHS Nottingham and Nottinghamshire Integrated Care Board</p>
19 September 2024	<ul style="list-style-type: none"> <li data-bbox="517 496 1883 639"> <p>• Nottinghamshire Healthcare NHS Foundation Trust - Integrated Improvement Plan To review the Trust's developing action plan for the delivery of improvement across its Mental Health services Key Partner: Nottinghamshire Healthcare NHS Foundation Trust</p> <li data-bbox="517 679 1861 823"> <p>• Achieving Financial Sustainability in the NHS To consider proposals for changes to commissioned services to achieve a balanced budget within NHS organisations by the end of March 2026 Key Partner: NHS Nottingham and Nottinghamshire Integrated Care Board</p>
24 October 2024	<ul style="list-style-type: none"> <li data-bbox="517 911 1850 1054"> <p>• Nottingham University Hospitals NHS Trust - Inclusion To review the progress in ensuring that the Trust is a safe, inclusive and open environment for patients and staff as part of bringing about improvements in Maternity Services Key Partner: Nottingham University Hospitals NHS Trust</p> <li data-bbox="517 1094 1827 1278"> <p>• Adult Social Care Housing Needs To review how appropriate housing and accommodation is delivered as part of supporting people with adult social care needs in living independently Executive Members: Adult Social Care and Health Housing and Planning</p>

Meeting	Items
<p>21 November 2024</p>	<ul style="list-style-type: none"> <li data-bbox="517 272 1883 456"> <p>• Nottingham City Safeguarding Adults Board To consider the Board’s latest Annual Report and the key activity being undertaken to protect vulnerable adults Key Partner: Nottingham City Safeguarding Adults Board Executive Member: Adult Social Care and Health</p> <li data-bbox="517 496 1839 679"> <p>• Adult Social Care Housing Delivery To review the strategic approach to delivering appropriate housing and accommodation to support people with adult social care needs Executive Members: Adult Social Care and Health Housing and Planning</p>
<p>19 December 2024</p>	<ul style="list-style-type: none"> <li data-bbox="517 759 1839 943"> <p>• Adult Social Care Budget Proposals 2025-26 To consider the potential impacts of the Council’s 2025/26 budget on services delivered within Adult Social Care and the learning arising from the delivery progress of the 2024/25 budget Executive Member: Adult Social Care and Health</p>
<p>23 January 2025</p>	<ul style="list-style-type: none"> <li data-bbox="517 1023 1827 1166"> <p>• Nottinghamshire Healthcare NHS Foundation Trust - In-Patient Safety To review how the Trust is ensuring the safety of in-patients as part of delivering its wider Integrated Improvement Plan Key Partner: Nottinghamshire Healthcare NHS Foundation Trust</p> <li data-bbox="517 1206 1861 1388"> <p>• Coordinating Adult Social Care and Housing Services To consider the development of an effective strategic approach to enable Adult Social Care and Housing services to operate together in a coordinated way Executive Members: Adult Social Care and Health Housing and Planning</p>

Meeting	Items
20 February 2025	<ul style="list-style-type: none"> <li data-bbox="517 276 1800 421"> <p>• Access to General Practice To review the work being done to ensure effective General Practice provision as part of recovering access to primary care Key Partner: NHS Nottingham and Nottinghamshire Integrated Care Board</p> <li data-bbox="517 464 1771 679"> <p>• Sexual Violence Support Services To review the commissioning and delivery of support services to the victims of sexual violence and abuse Key Partner: Nottingham and Nottinghamshire Police and Crime Commissioner Executive Members: Adult Social Care and Health Communities, Waste and Equalities</p>
20 March 2025	<ul style="list-style-type: none"> <li data-bbox="517 762 1883 908"> <p>• Nottinghamshire Healthcare NHS Foundation Trust - Patient Involvement To consider how the Trust has engaged with patients as part of the development and delivery of its wider Integrated Improvement Plan Key Partner: Nottinghamshire Healthcare NHS Foundation Trust</p> <li data-bbox="517 951 539 975"> <p>•</p>
24 April 2025	<ul style="list-style-type: none"> <li data-bbox="517 1062 1872 1208"> <p>• Nottingham and Nottinghamshire Integrated Care Strategy 2023-27 To consider how the ICB is delivering against the guiding principles and strategic aims within the time period of the current local Integrated Care Strategy Key Partner: NHS Nottingham and Nottinghamshire Integrated Care Board</p> <li data-bbox="517 1251 1823 1358"> <p>• Adult Social Care Single Integrated Delivery Plan To review the progress of the delivery of transformation within Adult Social Care services Executive Member: Adult Social Care and Health</p>

Meeting	Items
	<ul style="list-style-type: none"> <li data-bbox="517 272 1792 416"> Work Programme 2025-26 and NHS Quality Accounts 2024-25 To take a forward view on the Committee's developing work programme for the new municipal year and agree the approach to the consideration of the annual NHS Quality Accounts

Potential items for scheduling:

- **[ASC] Homecare and Residential Respite Care Provision:** To review how the Council ensures the delivery of effective homecare and residential respite care provision
- **[ASC] Reablement Service:** To review the implementation of the Reablement Service and the mental health support available to people without a Care Act Assessment
- **[ASC] Early Intervention and Prevention:** To review how social care support is provided at an early stage at the community level to prevent the unnecessary escalation of need
- **[ASC/PH/ICB] The Better Care Fund:** To review how the Council and the Integrated Care Board are using the Better Care Fund to deliver health and social care services in an integrated way
- **[SAB/ASC] Nottingham City Safeguarding Adults Board Strategic Plan:** To consider the development and priorities of the Safeguarding Adults Boards' next Strategic Plan
- **[CIS/ICB] Children in Mental Health Crisis:** To review the support available to children in mental health crisis, particularly in the context of the Autism service
- **[PH] Sexual Health Services:** To review the implementation of Sexual Health Services and how the learning arising from the previous provision has been used to inform commissioning
- **[PH] Suicide and Self-Harm Prevention:** To review the wider underlying causes behind suicide and self-harm and the prevention approaches being taken
- **[PH] Joint Health and Wellbeing Strategy:** To review the outcomes of the 2022-25 Joint Strategy and how these have been used to inform the development and priorities of the next version
- **[PH] Integrated Wellbeing Service:** To review the establishment of the Integrate Wellbeing Service and its approach to delivering a range of wellbeing and behaviour change support

- **[ICB] NHS Dental Services - Commissioning Planning and Priorities:** To review how effective dental services have been planned and commissioned following the completion of the Oral Health Needs Assessment for Nottinghamshire
- **[ICB] System Approaches to Addressing Health Inequalities:** To review the outcomes of the Integrated Care System's Health Inequalities Strategy 2020-24 and the future strategic approach
- **[ICB/NUH] Change NHS:** To consider how the local healthcare system is engaging in the development of the new 10-Year Health Plan for England and the 'three shifts' to deliver a modern health service
- **[NUH] Ockenden Maternity Review:** To review the outcomes of the Ockenden Review into Maternity Services at the Nottingham University Hospitals NHS Trust
- **[NUH/EMAS] Ambulance Waiting Times and Hospital Handover:** To review the progress made in reducing ambulance waiting times at Nottingham hospitals, including ensuring effective handover processes on arrival
- **[NHT] Nottinghamshire Eating Disorder Service:** To review the accessibility and delivery of services for adults in Nottingham with support needs in relation to eating disorders